Social Impact Ventures

Impact Report 2019

Cooperative Social Impact Ventures NL Fund I U.A.



Content

Intro Social Impact Ventures	O (
– In a nutshell	03
- Who we are	04
- Who we invest in	O
– Our impact themes	00
Impact	
- Global trends and opportunities	
- Circular Solutions	
- People Power	09
- Healthγ Living	
- Impact methodologγ	
- Impact performance 2019	
- Overall impact performance target 2019	
- Impact board	
- Case study OLIO	
Investments	19
Responsible exits	
Highlights of 2019 & Network	
Team	

Social Impact Ventures in a nutshell

We are the leading investor for social enterprises in the early growth and scale-up phase in the Netherlands. As a first mover we have created a strong position in the rapidly growing impact investing market. In 2019 we enlarged our portfolio with 3 new investments, we did 2 responsible exits and we scaled our collective impact.

Fund name

Cooperative Social Impact Ventures NL Fund I U.A.

Location

Amsterdam, The Netherlands

Sector

Venture Capital

Phase

Early stage growth / scale up

Fund size

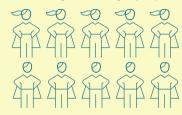
40,6 million

Geographical focus

The Netherlands

Diverse team

10 true, eager and bright people



Invested in

11 companies



Responsible exits

2 impact companies



Impact target reached



Portfolio revenue growth



- Who we are



We are here to change the rules of investing

We prove that positive impact can be profitable for all stakeholders and drive systemic change. It's not just the company bottom line that can benefit – everyone can win.

We provide social enterprises with financial resources and active support to help achieve the next wave of growth. All while staying true to our mission - because creating impact is our common goal. We work together to make the world a better place by accelerating the transition to a circular and inclusive society.

- Who we invest in

We look for companies that are ready to make a quantum leap

Those whose exceptional solutions can create systemic change, positive impact, and healthy returns. We invest in companies with a:

- Clear theory of change to solve a crucial societal problem
- Strong, positive, measurable and scalable impact on people and/or our planet
- Commercially viable and scalable business model
- Proven management team with an unwavering commitment to growth
- Sales track record and a clear outlook on profitability
- Core business or core management team primarily in the Netherlands



Our impact themes

We believe that the power of entrepreneurship can address challenges facing our society. We invest in three impact themes in which we strive to make powerful and true impact.



Circular Solutions

We back resourceful entrepreneurs re-imagining and developing the products and services we use every day, and whose focus on circular technologies and business models enable the accelerated transition to a clean and healthy planet.



People Power

We back businesses empowering people to create sustainable livelihoods, championing education and employment opportunities.



Healthy Living

We support entrepreneurs who are creating positive change in nutrition, fitness, and medicine, with a strong emphasis on vulnerable beneficiaries such as the young and the old, the handicapped and the ill, and lower income classes.

Sustainable Development Goals*









Sustainable Development Goals*











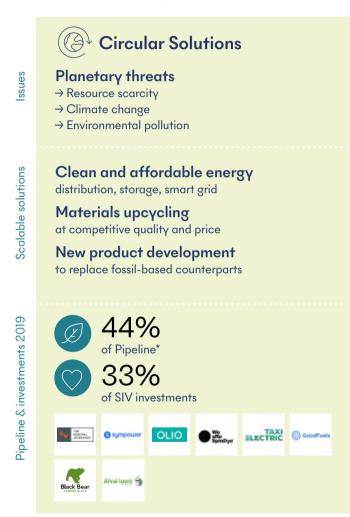
Sustainable Development Goals*





^{*} These are the Sustainable Development Goals linked to our portfolio in 2019.

We spot global trends and opportunities for scalable solutions







Circular Solutions - Sub-industries and deals realised in 2019

We invest in entrepreneurs who focus on circular technologies and business models that accelerate the transition to a clean & healthy planet

Raw Materials

- → Sustainable fuels/electrification
- → Sustainable building or manufacturing materials: solar/hydro solutions, 3D printing, dyeing/coating
- → Sustainable farming and AgTech

Re- and Up cycling

→ Circular economy: Recycled materials, return logistics, 2nd hand or recommerce, food waste mitigation







Manufacturing

- → Alternative energy sources, energy storage and balancing market: Batteries and battery management, demand/response aggregation
- → Alternative plastics market
- → Sustainable production processes



Consumption

- → Sustainable/circular consumption: Meat replacement, alternative protein, sustainable meat and fish
- → Sustainable mobility: Ride sharing, EV and EV charging, MaaS (Mobility as a Service), alternative fuel



SDG alignment







People Power - Sub-industries and deals realised in 2019

We look for opportunities that empower people to create sustainable livelihoods, championing education and employment opportunities

Education initiatives

EdTech, education focused on vulnerable minorities, 21st century skills



Job creation / Human capital

Inclusive HR/recruitment ventures empowering unemployed minorities, labor participation initiatives, crowd sourcing





Sustainable financing

Sustainable crowdfunding, FinTech initiatives (in developing countries), sustainable InsurTech

Increasing social cohesion

Sustainable financing initiatives to increase integration and respect, connecting different layers of society



Power of a voice

(Civic) engagement, protecting people's privacy & security, preventing online bullying

















Healthy Living - Sub-industries and deals realised in 2019

We back entrepreneurs that provide solutions that make it easier for all types of people to live healthy lives

Artificial Intelligence

Patient monitoring, patient and service platforms, health care data management

Digital therapeutics

Self health management tools, diagnosis & prevention tool

Elderly care solutions

Domotica, private elderly care institutions, home care, patient happiness



Education

Children's health/food education, medical staff retraining, education of medical/emergency staff

Healthier consumer (FMCG) alternatives Biological/healthy food solutions, additives reduction

Platforms enabling physical and mental health Stimulating structural physical health



SDG alignment



Our methodology

With impact investing, knowing the 'why' propels positive change. We embed the company's Theory of Change and social mission in corporate documents and impact objectives in the business plan, aligning all stakeholders.

Quantifying impact is not only possible, it is essential. We reliably measure the impact performance of our investments and quantify the results at fund level, linking to performance and fee structures.



Quantifying impact is not only possible, it's essential



- Impact methodology

Let's start with the fundamentals: the Theory of Change



Problem

Which pressing societal issue do vou aim to address? Which SDG(s) is this issue linking to?



Which effects do you want to achieve? Do these effects follow (directly) from your solution?



Who benefits from your solution and how important is this for the people (or planet) experiencing it?



How much

How big are the effects in quantity and significance? What are the 1 – 3 measurable impact KPIs? Can they be linked to SDGs?



Additionality

What would have happened regardless of vour solution?



Systemic impact

Does your company aim to change the system on a macro level?

But we won't forget the building blocks of sustainable impact



Alignment

Do your company's effects scale with financial growth, i.e. are impact and business model aligned?



Operations

Are you integrating The UN Global Principles in your everyday operations?



DNA

Is your organization always looking to learn and to become better at achieving the impact mission?



As your impact partner in crime we support you in every way possible



Together we set 1-3 impact performance indicators to monitor and track your impact, linked to your business forecast and applicable SDGs



Our advisory board & independent investor council will provide expertise and external validation of the impact indicators



Impact anchored in the governance of both our fund & your company (Articles of Association)



We align incentives for impact & business: carried interest Social IV team linked to both finance and impact results



Together we go on a mission for radical positive change



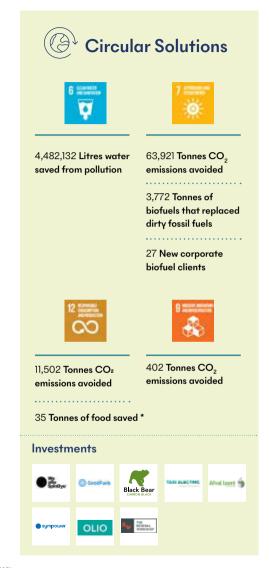
We challenge you in yearly impact sessions to bring impact management within your organization to the next level



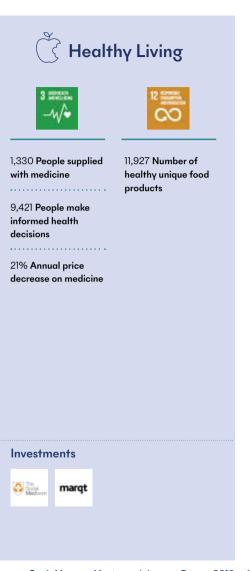
We systemically evaluate the impact & business progress at both fund and company level

Impact performance 2019

We measure the impact performance of our investments and directly link them to the Sustainable Development Goals in our reporting. We have realized the following aggregated impact on fund-level since the launch of our fund up until 2019.







Impact performance target

We take impact seriously. We are the first Dutch impact fund manager that is rewarded based on the aggregated impact achieved on fund-level. The Weighted Overall Social Impact Target is calculated each quarter to determine the fund's actual impact performance compared to the three-year impact target set at investment date. The Weighted Overall Social Impact Target is calculated as follows:

- 1-3 Impact Key Performance Indicators (KPIs) are determined per investment.
- Each KPI is assigned an impact weighting within the specific investment - as some KPIs are more relevant than others.
- For each KPI a three-year impact target is set and validated (pre deal) by our Impact Advisory Board and finally (post deal) determined and approved by the Investor Counsel.
- The Final Overall Social Impact Target per investment is calculated by setting off the actual impact reached against the three-year impact target multiplied by the assigned impact weight per impact KPI.

- The fund level Weighted Overall Social Impact Target is calculated by multiplying the Final Overall Social Impact Target per investment by the relative investment weight of that investment.
- We report the Weighted Overall Social Impact Target of
- The fund overall impact hurdle at exit is minimum 60%, but we of course aim to exceed 100%.
- The Weighted Overall Social Impact Target per 2019 year end is 38%.



Impact board

We have established a strong network of experienced professionals in venture capital, social entrepreneurship, impact investing and academia to support the impact assessment and management of our investment process.

We have three bodies that provide input and decision making in this process.

Investment Committee

The Investment Committee takes the decision to progress with a prospective investment into the due diligence phase and makes the final investment and divestment decision. The Investment Committee consists of all active partners of the fund manager.

Members



Machtelt Groothuis Partner, Chair of IC



Willemiin Verloop



Warner Philips Partner



Helmer Schukken Partner



Jelle van der Steeg Venture partner

Impact Advisory Board

The independent Impact Advisory Board reviews and approves the setting of impact targets pre-deal. In addition it provides access to its network and acts as a sounding board to the team.

Members



Leendert van Driel Chairman, Investor ao founding partner Gilde, founder of NVP & EVCA, nature activist



Pier Velinga Prof. Climate Change board positions a.o. FMO, NIOZ, UNDP. UNPED & World bank



Karen Maas **Professor Sustainability** at Open University, Academic Director at Impact Centre Erasmus



Frits van der Have Impact investor ao IC TBL Mirror fund East Africa, e2 Cleantech (NL), responsAbility (CH) Goodwell)

Investor Council

The Investor Council validates the impact targets at fund level (post-deal). The Investor Council consists of a delegation of the members of the fund.

- Case study OLIO

OLIO

Social IV invested in OLIO's ambition to create millions of hyper local food sharing networks all around the world. The company is accelerating the sharing economy mindset whilst creating cohesion amongst local communities. Since it was founded in 2015 in the UK. OLIO signed up more than 1.6 million app users across 49 countries (EoY 2019).





Food waste is a large and global problem: globally 1/3rd of all the food we produce gets thrown away and well over half of all food waste takes place in the home. Next to tackling food waste OLIO is also addressing the issue of people living in food poverty (8.4 million people in the UK), as well as loneliness and social isolation.



OLIO is a free app tackling the problem of food waste in the home & local community.

OLIO users can list surplus food (from households or local businesses) and connects those users with neighbours living nearby.



Consumers picking up food have an economic benefit and sometimes also a nutritional benefit (if the saved food is healthy). By reducing food waste, OLIO helps society at large to reduce CO_a-emissions and water consumption used for food production.

SDG Alignment



KPI1

Responsible consumption and production



How much

→ Saved 646 tonnes of food



KPI2

Take action to combat climate change

→ Gathered ~250 k monthly active users



Systemic impact

OLIO has the opportunity to reach millions of consumers on a daily basis and fundamentally shift people's perspective on food waste: one person's trash is someone else's treasure.

KPI3

Sustainable cities and

OLIO aims to have:

→ Arranged over 1 million neighbour-to-neighbour pickups

Impact live

OLIO tracks and communicates its impact live via this <u>link</u>.

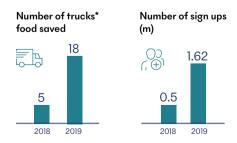
- Case study OLIO



OLIO's key competitor is the trash bin, so there is no other alternative for the vast majority of consumers. Also, OLIO helps businesses become zero-waste **after** the store closes (alternatives often focus on solutions **before** the stores close).

Output & outcome

- → Tonnes of food saved (output) through number of picked up food items leading to environmental outcome (CO₂-reduction)
- → Interactions (output) amongst neighbours leading to social cohesion (outcome)
- → Monthly Average Users (MAU = output) leading to food waste problem awareness (outcome) and systemic impact.



^{*} Based on estimation: 1 truck = 25 tonnes of food





Impact portfolio companies

Have a look at our investments



Afval Loont

This impact driven company creates awareness about the value of waste and incentivises people to deliver their waste-streams by paying them for it and enabling Afval Loont to recycle waste. The special Afval Loont waste collection points are operated by people with a distance to the labor market.

Investment date: September 2015

For Afval Loont we track the following three impact targets, these targets link to two different Sustainable Development Goals.



Circular Solutions



→ Tons of CO₂ emissions avoided



People Power

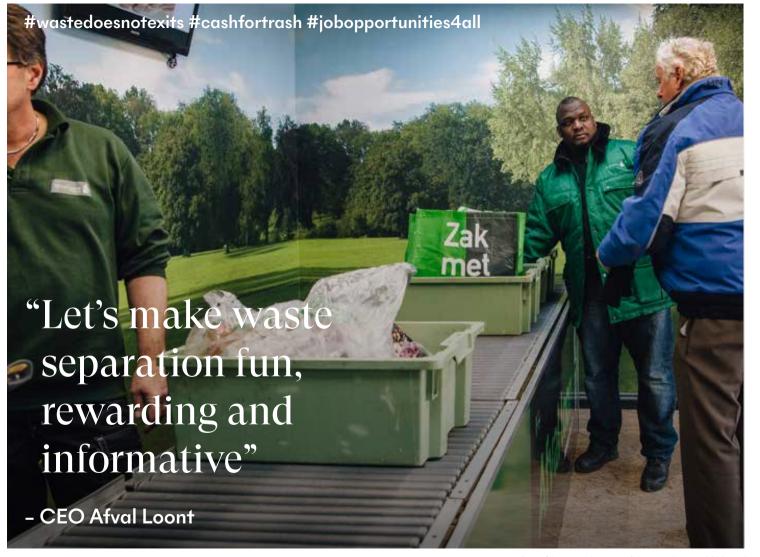


→ Number of employees in unemployment sector



→ Awareness for waste recycling (number of people)







Taxi Electric

Taxi Electric improves the air quality in highly polluted cities by decreasing GHG emissions and employs long term unemployed elderly with a distance to the labor market as taxi electric drivers.

Investment date: September 2015

For Taxi Electric we track the following two impact targets, these targets link to two Sustainable Development Goals.



Circular Solutions



→ Tonnes of CO₂ emissions avoided



People Power



→ Number of drivers aged 50⁺ year and/or unemployed



GoodUp

GoodUp engages people to contribute their time, experience and money to social impact projects worldwide.

Investment date: June 2016

For GoodUp we track the following impact target, this target links to one Sustainable Development Goal.



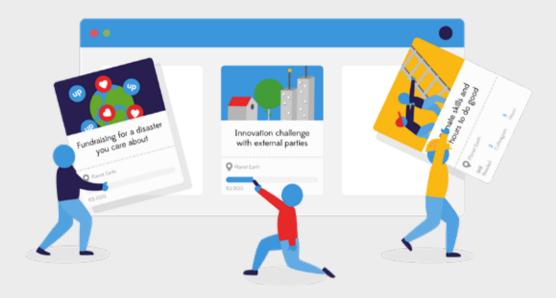
People Power



→ Number of people engaged in social impact projects

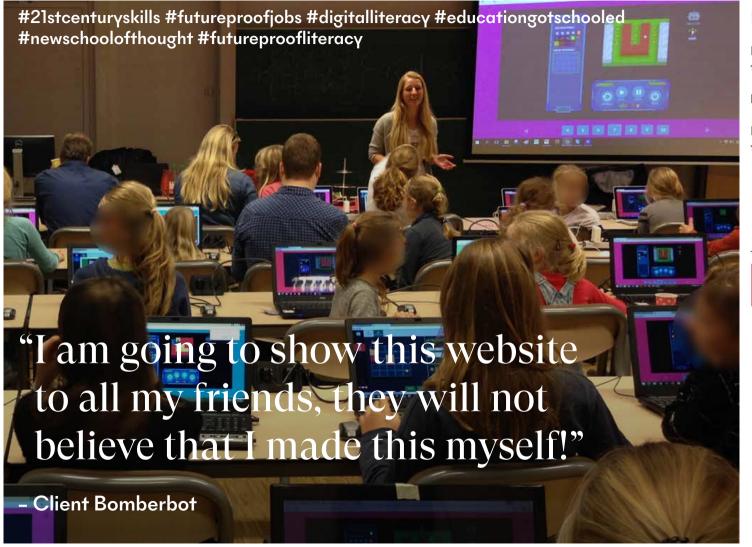


#workthatworks #corporatecitizens #neednotgreed #purposeinaction



"If I would not get the opportunity from my current employer to work on a project for GoodUp, I would not work at this company"

- Client GoodUp



Bomberbot

Bomberbot empowers primary school kids around the world with 21st century skills.

Investment date: March 2017

For Bomberbot we track the following impact target, this target links to one Sustainable Development Goal.



People Power



→ Number of children that have learned the basics of computational thinking



Black Bear Carbon

Black Bear Carbon reduces CO₂ emissions by circular production of carbon black.

Investment date: December 2015

For Black Bear Carbon we track the following impact target, this target links to one Sustainable Development Goal.



Circular Solutions



→ Tonnes of CO₂ emissions avoided







The Social Medwork

The Social Medwork empowers people by providing medical information and supplies medication to people with life threatening diseases at the lowest possible price in the market.

Investment date: July 2018

For The Social Medwork we track the following three impact targets, this target links to three Sustainable Development Goals.



Healthy Living



- → Number of people helped by giving medical information
- → Sales Price decrease of medication
- → Number of patients supplied with medication



We aRe SpinDye

SpinDye's dying method reduces impact of polyester textile production with -75% water usage and -30% CO₂-emissions.

Investment date: August 2018

For We aRe SpinDye we track the following two impact targets, these targets link to two different Sustainable Development Goals.



Circular Solutions



→ Litres of water not polluted



→ Tonnes of CO₂ emissions avoided







Samasource

Samasource is a provider of Artificial Intelligence training data to technology companies moving people out of poverty in some of the poorest regions of the world. Samasource helps disadvantaged young people from Kenya and Uganda to learn skills that can ensure they can make money, provide for their families, and ensure their ongoing relevance in the digital economy.

Investment date: April 2019

For Samasource we track the following impact targets, these targets link to two Sustainable Development Goals.



People Power



→ Number of workers moved out of poverty



The Renewal Workshop

The Renewal Workshop extends the lifetime of otherwise unsellable products in the apparel and fashion industry through cleaning, sorting and repairing thereby reducing waste and helping fashion brands to become circulair.

Investment date: December 2019

For The Renewal Workshop we track the following impact target, this target links to one Sustainable Development Goal.



Circular Solutions



→ Thousands of kilograms of renewed apparel sold







Sympower

Sympower provides sustainable balancing services to the electricity grid. Sympower is accelerating the clean energy transition by reducing reliance on fossil fuel gas power plants (i.e. oil/gas) and allowing for increased integration of renewables, thus saving large quantities of CO₂.

Investment date: October 2019

For Sympower we track the following impact target, this target links to one Sustainable Development Goal.



Circular Solutions



→ Tonnes of CO₂ emissions avoided



OLIO

OLIO is a peer-to-peer food sharing movement to prevent food waste by connecting neighbours (as well as local business) in hyper-local communities.

Investment date: December 2019

For OLIO we track the following impact targets, these targets link to two Sustainable Development Goals.



Circular Solutions



→ Tonnes of food saved



People power



→ Monthly Active users



→ Total confirmed exchanges





GoodFuels

GoodFuels reduces CO_2 emissions by selling biofuels. GoodFuels actively triggers new corporate clients to make a fuel switch and at the same time sources new next generation biofuels.

Investment date: May 2018

For GoodFuels we tracked the following three impact targets, these targets link to one Sustainable Development Goal.

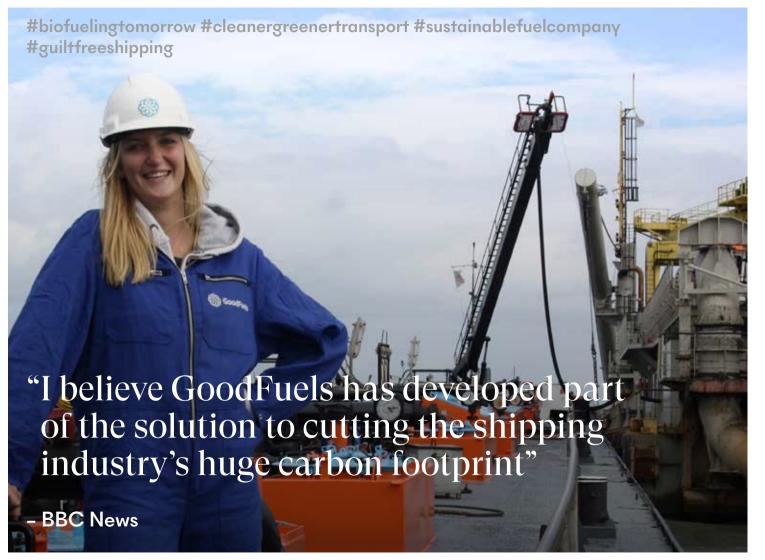


Circular Solutions



- ightarrow Tonnes of ${
 m CO_2}$ emissions avoided
- → Number of next generation biofuels created
- → Number of new corporate clients converted to biofuel segment





Marqt

Marat operates supermarkets that offer food produced with respect for nature, animals and people involved in the production, distribution and consumption.

Investment date: March 2015

For Marat we tracked the following impact targets, these targets link to three Sustainable Development Goals.



Healthy Living



→ Number of consumer food and drink products sold with **strict** environmental requirements

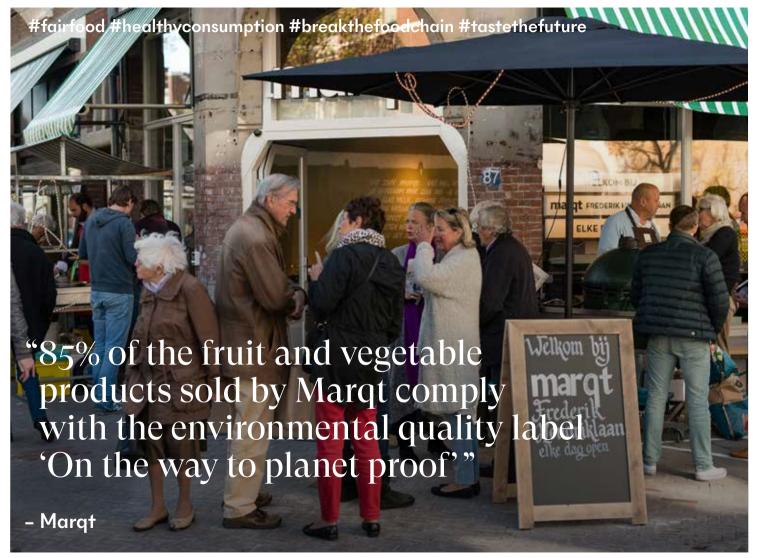


People Power



→ Number of fairly traded consumer food and drink products





- Marat and Goodfuels

Two responsible exits: 93% and 47% of early exit impact targets realized with above market rate financial return





GoodFuels is THE market-maker for sustainable fuels in heavy transport industry.

- → We decided to capture value and pass on to strategic partner Finco Renewables who can bring Goodfuels' impact mission to the next level of scale; as their bigger balance sheet and strategic infrastructure assets are a major benefit for fast impact growth.
- → We realized 47% of early exit impact target.
- → Finco Renewables will continue to report on our impact KPI in years post-closing, which allows us to track impact performance post exit.

New owner of GoodFuels:



marqt



Marqt offers quality, healthy food, paying fair prices to suppliers with respect for animals, nature and people.

- → Responsible exit to Udea Group (Ekoplaza, Natuurwinkel, Biofresh), the largest traditional organic supermarket chain in the Netherlands. The new combined entity strengthens the infrastructure to scale Margt and together they have become the leading market player in the Benelux in biological & sustainable food retail.
- → This responsible exit has resulted in 93% impact performance.

New owner of Marat:



Highlights of 2019







March 2019



June 2019



July 2019



July 2019

New investment in Samasource

Samasource is a market leader in computer vision technologies and provides training data that fuels AI. The company is driven by a mission to expand opportunity for young low income people through the digital economy, their social business model has helped over 50,000 people lift themselves out of poverty.

Co-financing our future event

In March (and October) we co-hosted "Co-financing our future" events with ao SHIFT invest, Pymwymic, SET Ventures, ABN AMRO & Circle Economy. The aim of the events was to share best practices between Dutch impact investors and build a bridge between traditional and impact investing.

Investor Circle

The first semi-annual gathering of our Investor base took place at Hotel Arena in June where the new CEO's of Taxi Electric & GoodUp presented their new strategies to our LP's. In October the CEO's of our portfolio companies Sympower and The Renewal Workshop presented themselves at Mmousse in Amsterdam.

CEO days

Once per year we bring the CEO's of our portfolio companies together for an offsite with our team, to connect, share and learn from each other and have some fun together. In 2019 we worked on our natural leadership skills with horses together with the Lighthorse team and we worked on our cooking skills lead by our in house chef Helmer.

Founding partner of **FundRight**

In 2019 we became one of the Founding Partners of the Dutch FundRight initiative. As only ~2% of all Dutch VC capital is invested in female- founder or female co-founder lead companies, we believe we need to support this collaborative effort to equal access to funding and opportunity for all founders.

- Highlights of 2019



October 2019



October 2019



December 2019



December 2019



December 2019

New investment in Sympower

Not only in life, but also in the energy market energy needs to be balanced. Sympower provides sustainable balancing services to the grid while reducing the use of fossil fuels and enabling renewable energy sources to deliver the grid. Sympower is already active in Finland, Sweden, the Netherlands and setting its first footsteps in Israël.

Second edition of the NGII network

This year the second edition of the Next Generation Impact Investing (NGII) took place in Milan for impact funds in the EU. This year, 12 impact funds from 10 countries were present as we discussed how to stay relevant and unique with more funds claiming impact. It is inspiring and very relevant to continuously share insights and learnings with this like-minded European impact network.

New investment in The Renewal Workshop

Let's break the linear takemake-waste cycle! The Renewal Workshop enables fashion brands to turn their business model circular by managing the recommerce of damaged & used clothing. With the investment, The Renewal Workshop, originally US-based, will accelerate its growth in Europe and has funded its facility in Amsterdam North.

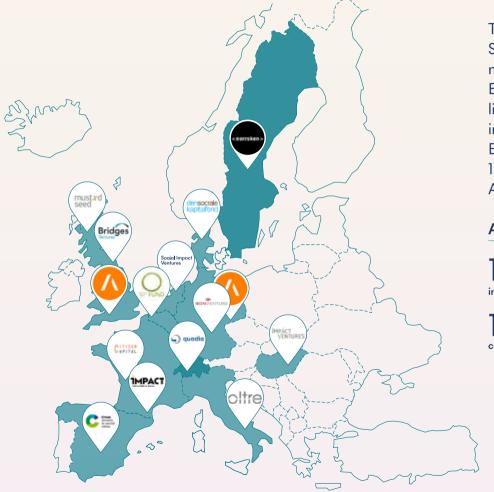
Responsible exits Goodfuels & Marat

Goodfuels became part of the FinCo Renewables, a fuel distribution company with an ambition to become the leading sustainable fuel distributor in The Netherlands. Marat was sold to Udea, the leading Dutch wholesaler, brand owner and importer and exporter of organic food products (also operating Ekoplaza).

New investment in **OLIO**

One person's trash is another person's treasure. OLIO is a peer-to-peer food sharing movement to prevent food waste by connecting neighbours (as well as local businesses) in hyper local communities. OLIO believes that small actions, every day, can lead to big change. One cupcake at a time, OLIO's movement has the potential to make a big change.

Together we stand taller: our international network is growing through the NGII and specialized co-investors



Together with the leading, brightest and eager impact funds in the EU, SIV's young impact vc's established a next generation impact investor network (NGII) including 12 impact funds from 10 countries with over EUR 1B in capital under management. In this informal network likeminded impact venture capitalists can share their passion for impact investing, share successes & failures and ultimately growth hack the European impact investing ecosystem. For us this has lead to at least 1 deal sourced through the network. We've organized events in Amsterdam, Milan and in 2020 Paris is calling!

A likeminded network

impact funds

countries



Next to the NGII network, SIV co-invested with impact investors Quadia (Switzerland), Norrsken (Sweden) and MustardSeed (UK/PO) in OLIO. With USA investors Closed Loop Ventures and Gratitude Railroad in The Renewal Workshop. And we co invested with US based Ridge Ventures, Salesforce Ventures and the Danisch Bestseller Foundation in Samasource.

- Team

Working together to build a better. brighter future

While our backgrounds are varied, we're driven by the same vision and DNA: to create positive social impact through business, and accelerating the impact investment industry by being true, eager and bright.

Willemijn Verloop, partner

Serial social entrepreneur and driving force behind the Dutch Social Enterprise movement, loves to accelerate impact



Helmer Schukken, partner

Engineer turned consultant turned entrepreneur turned investor, excells in supporting entrepreneurs in making (big) decisions



Warner Philips, partner

International entrepreneur & VC; loves to works closely with entrepreneurs who seek to positively disrupt industries



Ava van Vliet, analyst

A curious and enthusiastic impact analyst



Jelle van der Steeg. venture partner

Anieke Lamers.

investment manager

VC with a love for the

and a healthy dose of

'Dutch-honesty'

story behind the numbers

A bright and open

International PE investor: works closely with entrepreneurs to (re-)develop business strategy and execute it



Kirstin Valkonet office manager

A serial hospitality business manager



Eske Scavenius, senior investment manager

A curious and passionate growth strategist



Machtelt Groothuis, partner

Entrepreneurial (impact) investor and boardroom advisor who asks all the right & tough questions



Social Impact Ventures

Empowering world-changing entrepreneurs

www.socialimpactventures.nl





